Table 1.8 Station Operating Profit

AVERAGE FM STATION OPERATING PROFIT WITHOUT INITIATION OF DARS

	<u> 2000</u>	<u>2001</u>	<u>2002</u>	<u>2003</u>	<u>2004</u>	<u> 2005</u>	<u>2006</u>	<u> 2007</u>
Market Size A	\$981,113	\$1,100,385	\$1,229,235	\$1,368,335	\$1,518,403	\$1,680,202	\$1,854,548	\$2,042,309
Market Size B	\$383,468	\$433,568	\$487,759	\$546,327	\$609,583	\$ 677,854	\$751,492	\$830,868
Market Size C	\$197,184	\$225,175	\$255,490	\$288,294	\$323,764	\$362,089	\$403,469	\$448,117
Market Size D	\$153,900	\$177,968	\$204,071	\$232,355	\$262,974	\$296,096	\$331,897	\$370,566
Market Size E	\$ 76,950	\$90,801	\$105,850	\$122,184	\$139,894	\$159,081	\$179,848	\$202,308

AVERAGE FM STATION OPERATING PROFIT WITH DARS IMPACT

<u>2000</u>	2001	2002	<u> 2003</u>	2004	<u> 2005</u>	<u> 2006</u>	<u> 2007</u>
\$964,746	\$1,083,100	\$1,210,664	\$1,347,771	\$1,492,919	\$1,651,479	\$1,820,415	\$1,999,420
\$ 376,4 7 3	\$426,155	\$47 9,753	\$ 537,396	\$598,463	\$665,167	\$736,143	\$811,169
\$193,206	\$220,942	\$250,895	\$283,130	\$317,305	\$354,631	\$394,292	\$436,110
\$150,414	\$174,245	\$200,008	\$227,754	\$257,193	\$289,344	\$323,454	\$359,322
\$74,856	\$88,557	\$103,390	\$119,381	\$136,357	\$154,908	\$174,562	\$195,168
	\$964,746 \$376,473 \$193,206 \$150,414	\$964,746 \$1,083,100 \$376,473 \$426,155 \$193,206 \$220,942 \$150,414 \$174,245	\$964,746 \$1,083,100 \$1,210,664 \$376,473 \$426,155 \$479,753 \$193,206 \$220,942 \$250,895 \$150,414 \$174,245 \$200,008	\$964,746 \$1,083,100 \$1,210,664 \$1,347,771 \$376,473 \$426,155 \$479,753 \$537,396 \$193,206 \$220,942 \$250,895 \$283,130 \$150,414 \$174,245 \$200,008 \$227,754	\$964,746 \$1,083,100 \$1,210,664 \$1,347,771 \$1,492,919 \$376,473 \$426,155 \$479,753 \$537,396 \$598,463 \$193,206 \$220,942 \$250,895 \$283,130 \$317,305 \$150,414 \$174,245 \$200,008 \$227,754 \$257,193	\$964,746 \$1,083,100 \$1,210,664 \$1,347,771 \$1,492,919 \$1,651,479 \$376,473 \$426,155 \$479,753 \$537,396 \$598,463 \$665,167 \$193,206 \$220,942 \$250,895 \$283,130 \$317,305 \$354,631 \$150,414 \$174,245 \$200,008 \$227,754 \$257,193 \$289,344	\$964,746 \$1,083,100 \$1,210,664 \$1,347,771 \$1,492,919 \$1,651,479 \$1,820,415 \$376,473 \$426,155 \$479,753 \$537,396 \$598,463 \$665,167 \$736,143 \$193,206 \$220,942 \$250,895 \$283,130 \$317,305 \$354,631 \$394,292 \$150,414 \$174,245 \$200,008 \$227,754 \$257,193 \$289,344 \$323,454

REDUCTION IN OPERATING PROFIT

	2000	<u>2001</u>	2002	2003	2004	2005	2006	2007
Market Size A	\$16,366	\$17,285	\$18,571	\$20,564	\$25,484	\$28,723	\$34,133	\$42,889
% reduction	1.7%	1.6%	1.5%	1.5%	1,7%	1.7%	1.8%	2.1%
Market Size B	\$6,994	\$7,414	\$8,006	\$8,931	\$11,120	\$12,687	\$15,349	\$19,699
% reduction	1.8%	1.7%	1.6%	1.6%	1.8%	1.9%	2.0%	2.4%
Market Size C	\$ 3,979	\$4,233	\$4,595	\$5,164	\$6,460	\$7,458	\$9,177	\$12,007
% reduction	2.0%	1.9%	1.8%	1.8%	2.0%	2.1%	2.3%	2.7%
Market Size D	\$3,486	\$3,723	\$4,063	\$4,600	\$5,782	\$6,753	\$8,443	\$11,245
% reduction	2.3%	2.1%	2.0%	2.0%	2.2%	2.3%	2.5%	3.0%
Market Size E	\$2,094	\$2,244	\$2,460	\$2,802	\$3,538	\$4,172	\$5,286	\$7,140
% reduction	2.7%	2.5%	2.3%	2.3%	2.5%	2.6%	2.9%	3.5%

Table 1.9 Radio Industry Revenue Impact

WITHOUT INITIATION OF SATELLITE DARS

WITH INITIATION OF SATELLITE DARS

		% of Radio	Number of			% of Radio	Number of
YEAR 2000	Total Revenue	Industry Revenue	Markets	YEAR 2000	Total Revenue	Industry Revenue	Markets
Markets - \$100 Million +	\$5,226,657,738	52.7%	23	Markets - \$100 Million +	\$5,221,731,576	52.7%	23
Markets - \$30-\$100 Million	\$2,275,375,046	22.9%	42	Markets - \$30-\$100 Million	\$2,273,230,489	22.9%	42
Markets - \$15-\$30 Million	\$1,273,639,399	12.8%	62	Markets - \$15-\$30 Million	\$1,272,438,984	12.8%	62
Markets - \$10-\$15 Million	\$588,887,034	5.9%	47	Markets - \$10-\$15 Million	\$588,332,004	5.9%	47
Markets - \$5-\$10 Million	\$511,852,393	5.2%	71	Markets - \$5-\$10 Million	\$511,369,968	5.2%	71
Markets - Less Than \$5 Million	\$ 43,224,993	0.4%	10	Markets - Less Than \$5 Million	\$43,184,253	0.4%	10
RADIO INDUSTRY TOTAL	\$9,919,636,602			RADIO INDUSTRY TOTAL	\$9,910,287,274		
YEAR 2007	Total Revenue	% of Radio	Number of <u>Markets</u>	YEAR 2007	Total Revenue	% of Radio Industry Revenue	Number of Markets
Markets - \$100 Million +	\$9,142,202,662	60.9%	33	Markets - \$100 Million +	\$9,064,937,000	60.9%	33
Markets - \$30-\$100 Million	\$3,617,367,057	24.1%	73	Markets - \$30-\$100 Million	\$3,586,794,746	24.1%	73
Markets - \$15-\$30 Million	\$1,473,894,081	9.8%	72	Markets - \$15-\$30 Million	\$1,461,437,411	9.8%	72
Markets - \$10-\$15 Million	\$575,220,309	3.8%	51	Markets - \$10-\$15 Million	\$570,358,814	3.8%	51
Markets - \$5-\$10 Million	\$205,559,210	1.4%	26	Markets - \$5-\$10 Million	\$203,821,918	1.4%	26
Markets - Less Than \$5 Million	\$0	•	-	Markets - Less Than \$5 Million	\$0	0.0%	-
RADIO INDUSTRY TOTAL	\$15,014,243,319			RADIO INDUSTRY TOTAL	\$14,887,349,889		

DIFFERENCE IN RADIO INDUSTRY REVENUES

	2000	2007
Projected Difference	\$9,349,328	\$126,893,430
Percentage Reduction	0.09%	1.28%

^{*}Revenue data for 1994 and growth rates through 1999 taken from BIA's Investing In Radio '95 Market Report. Growth rates have been extended through 2000.

FINANCIAL IMPACT OF SATELLITE DARS ON AVERAGE FM STATIONS IN SELECTED MARKETS



MARKET SIZE \$100,000,000 IN REVENUE



AUDIENCE ANALYSIS	Year 1	Year 2	Year 3	Year 4	Year 5	Year 6	Year 7	Year 8
Total Market Population	2,750,000	2,777,500	2,805,275	2,833,328	2,861,661	2,890,278	2,919,180	2,948,372
Percentage of Terrestrial Listening:								
Vehicles	30.0%	30.3%	30.5%	30.8%	31.0%	31.3%	31.5%	31.8%
At Home	40.5%	40.0%	39.5%	39.0%	38.5%	38.0%	37.5%	37.0%
Other	29.5%	29.8%	30.0%	30.3%	30.5%	30.8%	31.0%	31.3%
Terrestrial Market AQH of Listening	3,500	3,500	3,500	3,500	3,500	3,500	3,500	3,500
AQH of Listening:								
Vehicles	1,050	1,059	1,068	1,076	1,085	1,094	1,103	1,111
At Home	1,418	1,400	1,383	1,365	1,348	1,330	1,313	1,295
Other	1,033	1,041	1,050	1,059	1,068	1,076	1,085	1,094
Percentage Loss of AQH to DARS	0.01%	0.03%	0.05%	0.11%	0.15%	0.24%	0.39%	0.64%
Terrestrial Market AQH of Listening w/ DARS	3,500	3,499	3,498	3,496	3,495	3,492	3,486	3,478
DARS AQH of Listening	0.3	0.9	19	3 8	5 4	8.3	13.6	22.3
Percentage of AQH DARS Listening								
Vehicles	70.0%	70.0%	70.0%	70.0%	70.0%	70.0%	70.0%	70.0%
At Home	15.0%	15.0%	15.0%	15.0%	15.0%	15.0%	15.0%	15.0%
Other	15.0%	15.0%	15.0%	15.0%	15.0%	15.0%	15.0%	15.0%
AQH of DARS Listening:								
Vehicles	0.2	0.7	1.3	2.6	3.8	5.8	9.5	15.6
At Home	0.0	0.1	0.3	0.6	0.8	1.2	2.0	3.3
Other	0.0	0.1	0.3	0.6	0.8	1.2	2.0	3.3
Terrestrial Market AQH of Listening w/ DARS:								
Vehicles	1,050	1,058	1,066	1,074	1,081	1,088	1,093	1,096
At Home	1,417	1,400	1,382	1,364	1,347	1,329	1,310	1,292
Other	1,032	1,041	1,050	1,058	1,067	1,075	1,083	1,090
Percentage of AQH Listening w/ DARS:								
Vehicles	30.0%	30.2%	30.5%	30.7%	30.9%	31.2%	31.3%	31.5%
At Home	40.5%	40.0%	39.5%	39.0%	38.5%	38.1%	37.6%	37.1%
Other	29.5%	29.8%	30.0%	30.3%	30.5%	30,8%	31.1%	31.4%



REVENUE ANALYSIS	Year 1	Year 2	Year 3	Year 4	Year 5	Year 6	Year 7	Year 8	
Percentage of Market Revenue National	22.0%	22.0%	22.0%	22.0%	22.0%	22.0%	22.0%	22.0%	
Percentage of Market Revenue Local	78.0%	78.0%	78.0%	78.0%	78.0%	78.0%	78.0%	78.0%	
CPM Without DARS Impact	\$10.39	\$10.91	\$11.45	\$12.03	\$12.63	\$13.26	\$13.92	\$14.62	
Percentage Reduction of AQH With DARS Impact	0.01%	0.03%	0.05%	0.11%	0.15%	0.24%	0.39%	0.64%	
Percentage of DARS Revenue Generated From									
Sources Other Than Radio Advertisers	80.00%	70.00%	60.00%	55.00%	50.00%	50.00%	50.00%	50.00%	
Percentage Decline in CPM With DARS Impact	0.00%	0.01%	0.02%	0.05%	0.08%	0.12%	0.19%	0.32%	
CPM With DARS Impact	\$10.39	\$10.91	\$ 11.45	\$12.02	\$12.62	\$13.24	\$13.90	\$14.57	
Market Revenue:									
National	\$22,000,000	\$23,331,000	\$24,742,526	\$26,239,448	\$27,826,935	\$29,510,464	\$31,295,848	\$33,189,246	
Local	\$78,000,000	\$82,719,000	\$87,723,500	\$93,030,771	\$98.659.133	\$104.628.010	\$110 <u>.958</u> .005	<u>\$117.670.964</u>	
Total Market Revenue Growth in Percent	\$100,000,000	\$106,050,000 6.1%	\$112,466,025 6.1%	\$119,270,220 61%	\$126,486,068 6 1%	\$134,138,475 6.0%	\$142,253,853 6.1%	\$150,860,211 6.1%	
Market Revenue w/ DARS Impact									
National	\$21,998,373	\$23,322,447	\$24,718,177	\$26,181,642	\$27,729,039	\$29,350,964	\$31,019,212	\$32,709,453	
Local	\$78,000,000	\$82,719,000	\$87,723,500	\$ 93,030,771	\$98,659,133	\$104.628.010	\$110,958,005	\$117,670,964	
Total Market Revenue w/ DARS Impact	\$99,998,373	\$106,041,447	\$112,441,677	\$119,212,413	\$126,388,171	\$133,978,975	\$141,977,218	\$150,380,418	
Growth in Percent		6.0%	6.0%	6.0%	6.0%	6.0%	6.0%	5.9%	
Audience Share of Terrestrial Listening	4.5%	4.5%	4.5%	4.5%	4.5%	4.5%	4.5%	4.5%	
Power Ratio	100%	100%	100%	100%	100%	100%	100%	100%	
Station Market Revenue Share	4.5%	4.5%	4.5%	4.5%	4.5%	4.5%	4.5%	4.5%	
Gross Station Time Sales	\$4,500,000	\$4,772,250	\$5,060,971	\$5,367,160	\$5,691,873	\$6,036,231	\$6,401,423	\$6,788,709	
Less: Commissions	765,000	811,283	860,365	912,417	967,618	1,026,159	1,088,242	1,154,081	
Plus: Other Income	112,500	119,306	126,524	<u>134.179</u>	142,297	<u>150.906</u>	160,036	169.718	
Station Net Revenues	\$3,847,500	\$4,080,274	\$4,327,130	\$4,588,922	\$4,866,551	\$5,160,978	\$5,473,217	\$5,804,347	
Station Revenues w/ DARS Impact	\$4,499,927	\$4,771,865	\$5,059,875	\$5,364,559	\$5,687,468	\$6,029,054	\$6,388,975	\$6,767,119	
Less: Commissions	764,988	811,217	860,179	911,975	966,870	1,024,939	1,086,126	1,150,410	
Plus: Other Income	112,498	119,297	126,497	134,114	142,187	150,726	159,724	169,178	
Station Net Revenues w/ DARS Impact	\$3,847,437	\$4,079,945	\$4,326,194	\$4,586,698	\$4,862,785	\$5,154,841	\$5,462,573	\$5,785,887	

AVERAGE FM STATION IN MARKET WITH \$100 MILLION IN REVENUE

OPERATING EXPENSE ANALYSIS

Initial Operating Expenses as a Percentage of Revenue

Engineering	3.0%							
Programming & Production/News	23.5%							
Sales/Advertising & Promotion	26.0%							
General and Administrative	22 0%							
Annual Percentage Increase	Year 1	Year 2	Year 3	Year 4	Year 5	Year 6	Year 7	Year 8
Technical	0.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%
Programming	0.0%	4.0%	4.0%	4.0%	4.0%	4.0%	4.0%	4.0%
Sales	0.0%	4.0%	4.0%	4.0%	4.0%	4.0%	4.0%	4.0%
General and Administrative	0.0%	4.0%	4.0%	4.0%	4.0%	4.0%	4.0%	4.0%
Operating Expenses								
Technical	\$115,425	\$118,888	\$122,454	\$126,128	\$129,912	\$133,809	\$137,823	\$141,958
Programming	904,163	940,329	977,942	1,017,060	1,057,742	1,100,052	1,144,054	1,189,816
Sales	1,000,350	1,040,364	+,081,979	1,125,258	1,170,268	1,217,079	1,265,762	1,316,392
General and Administrative	846,450	880,308	915,520	952,141	990,227	1,029,836	1,071,029	1,113,870
Percentage Adjustments for DARS Impact								
Technical	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Programming	1.3%	1.3%	1.3%	1.3%	1.5%	1.5%	1.5%	1.5%
Sales	0.5%	0.5%	0.5%	0.5%	0.5%	0.5%	0.5%	0,5%
General and Administrative	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Operating Expenses with DARS Impact								
Technical	\$115,425	\$118,888	\$122,454	\$126,128	\$129,912	\$133,809	\$137,823	\$141,958
Programming	915,465	952,083	990,166	1,029,773	1,073,608	1,116,553	1,161,215	1,207,663
Sales	1,005,352	1,045,566	1,087,388	1,130,884	1,176,119	1,223,164	1,272,091	1,322,974
General and Administrative	846,450	880,308	915,520	952,141	990,227	1,029,836	1,071,029	1,113,870



Without DARS Impact	Year 1	Year 2	Year 3	Year 4	Year 5	Year 6	Year 7	Year 8
Net Revenues Operating Expenses	\$3,847,500 2,866,388	\$4,080,274 2,979,889	\$4,327,130 3,097,895	\$4,588,922 3,220,587	\$4,866,551 3,348,149	\$5,160,978 3,480,776	\$5,473,217 3.618.669	\$5,804,347 3,762,037
Operating Income	\$981,113	\$1,100,385	\$1,229,235	\$1,368,335	\$1,518,403	\$1,680,202	\$1,854,548	\$2,042,309
Operating Margin	25.5%	27 0%	28.4%	29.8%	31.2%	32.6%	33.9%	35.2%
With DARS Impact	Year I	Year 2	Year 3	Year 4	Year 5	Year 6	Year 7	Year 8
Total Net Revenues Operating Expenses	\$3,847,437 2,882,691	\$4,079,945 2,996,845	\$4,326,194 3,115,530	\$4,586,698 3,238,926	\$4,862,785 3,369,866	\$5,154,841 3,503,362	\$5,462,573 3,642,158	\$5,785,887 <u>3,786,466</u>
Operating Income	\$964,746	\$1,083,100	\$1,210,664	\$1,347,771	\$1,492,919	\$1,651,479	\$1,820,415	\$1,999,420
Operating Margin	25.1%	26.5%	28.0%	29.4%	30.7%	32.0%	33.3%	34.6%
Operating Income Difference Percentage Difference	\$16,366 -1.7%	\$17,285 -1 6%	\$18,571 -1.5%	\$20,564 -1.5%	\$25,484 1 7%	\$28,723 1 7%	\$34,133 -1 8%	\$42,889 -2.1%

MARKET SIZE \$30,000,000 IN REVENUE



AVERAGE FM STATION IN MARKET WITH \$30 MILLION IN REVENUE

EXHIBIT A

AUDIENCE ANALYSIS	Year 1	Year 2	Year 3	Year 4	Year 5	Year 6	Year 7	Year 8
Total Market Population	1,000,000	1,010,000	1,020,100	1,030,301	1,040,604	1,051,010	1,061,520	1,072,135
Percentage of Terrestrial Listening:								
Vehicles	30.0%	30.3%	30.5%	30.8%	31.0%	31.3%	31.5%	31.8%
At Home	40.5%	40.0%	39.5%	39.0%	38.5%	38.0%	37.5%	37.0%
Other	29.5%	29.8%	30.0%	30.3%	30.5%	30.8%	31.0%	31.3%
Terrestrial Market AQH of Listening	1,200	1,200	1,200	1,200	1,200	1,200	1,200	1,200
AQH of Listening:								
Vehicles	360	363	366	369	372	375	378	381
At Home	486	480	474	468	462	456	450	444
Other	354	357	360	363	366	369	372	375
Percentage Loss of AQH to DARS	0.02%	0.04%	0.07%	0.13%	0.18%	0.28%	0.45%	0.74%
Terrestrial Market AQH of Listening w/ DARS	1,200	1,200	1,199	1,198	1,198	1,197	1,195	1,191
DARS AQH of Listening	0.2	0.4	0.8	1.5	2 2	3 3	5.4	8.9
Percentage of AQH DARS Listening.								
Vehicles	70.0%	70.0%	70.0%	70.0%	70.0%	70.0%	70.0%	70.0%
At Home	15.0%	15.0%	15.0%	15.0%	15.0%	15.0%	15.0%	15.0%
Other	15.0%	15.0%	15.0%	15.0%	15.0%	15.0%	15.0%	15.0%
AQH of DARS Listening:								
Vehicles	0.1	0.3	0.6	1.1	1.5	2.3	3.8	6.2
At Home	0.0	0.1	0.1	0.2	0,3	0.5	0.8	1.3
Other	0.0	0.1	0.1	0.2	0.3	0.5	0.8	1.3
Terrestrial Market AQH of Listening w/ DARS:								
Vehicles	360	363	365	368	370	373	374	375
At Home	486	480	474	468	462	456	449	443
Other	354	357	360	363	366	369	371	374
Percentage of AQH Listening w/ DARS:								
Vehicles	30.0%	30.2%	30.5%	30.7%	30.9%	31.1%	31.3%	31.5%
At Home	40.5%	40.0%	39.5%	39.0%	38.5%	38.1%	37.6%	37.2%
Other	29.5%	29.8%	30.0%	30,3%	30.5%	30.8%	31.1%	31.4%



AVERAGE FM STATION IN MARKET WITH \$30 MILLION IN REVENUE

EXHIBIT B

REVENUE ANALYSIS	Year 1	Year 2	Year 3	Year 4	Year 5	Year 6	Year 7	Year 8
Percentage of Market Revenue National Percentage of Market Revenue Local	20.0% 80.0%	20.0% 80.0%	20.0% 80.0%	20.0% 80.0%	20.0 % 80.0 %	20.0% 80.0%	20.0 % 80.0 %	20.0% 80.0%
CPM Without DARS Impact	\$2 5.00	\$26.25	\$ 27.56	\$28.94	\$30,39	\$ 31.91	\$ 33.50	\$35.18
Percentage Reduction of AQH With DARS Impact	0.02%	0.04%	0.07%	0.13%	0.18%	0 28%	0.45%	0.74%
Percentage of DARS Revenue Generated From Sources Other Than Radio Advertisers	80.00%	70.00%	60.00%	55.00%	50.00%	50.00%	50.00%	50.00%
Percentage Decline in CPM With DARS Impact	0.00%	0.01%	0.03%	0.06%	0,09%	0.14%	0.23%	0.37%
CPM With DARS Impact	\$25.00	\$26.25	\$27.56	\$28.92	\$30.36	\$31.86	\$33.43	\$ 35.05
Market Revenue: National Local	\$6,000,000 \$24,000,000	\$6,363,000 \$25,452,000	\$6,747,962 \$26,991,846	\$7,156,213 \$28.624.853	\$7,589,164 \$30,356,656	\$8,048,308 \$32,193,234	\$8,535,231 \$34,140,925	\$9,051,613 \$36,206,451
Total Market Revenue Growth in Percent	\$30,000,000	\$31,815,000 6.1%	\$33,739,808 6.1%	\$35,781,066 6.1%	\$37,945,820 6.1%	\$40,241,542 6 1%	\$42,676,156 6 0%	\$45,258,063 6.1%
Market Revenue w/ DARS Impact National Local	\$5,999,024 \$24,000,000	\$6,359,472 \$25,452,000	\$6,738,971 \$26,991,846	\$7,135,981 \$28,624,853	\$7,554,900 \$30,356,656	\$7,992,483 \$32,193,234	\$8,438,409 \$34,140,925	\$8,883,685 \$36.206.451
Total Market Revenue w/ DARS Impact Growth in Percent	\$29,999,024	\$31,811,472 6.0%	\$33,730,817 6.0%	\$35,760,833 6.0%	\$37,911,557 6.0%	\$40,185,717 6.0%	\$42,579,333 6.0%	\$45,090,136 5.9%
Audience Share of Terrestrial Listening Power Ratio	6.5% 100%	6.5% 100%	6.5% 100%	6.5% 100%	6.5% 100%	6.5% 100%	6.5% 100%	6.5% 100%
Station Market Revenue Share	6.5%	6.5%	6,5%	6.5%	6.5%	6.5%	6.5%	6.5%
Gross Station Time Sales Less: Commissions Plus: Other Income Station Net Revenues	\$1,950,000 331,500 <u>48,750</u> \$1,667,250	\$2,067,975 351,556 51,699 \$1,768,119	\$2,193,087 372,825 <u>54.827</u> \$1,875,090	\$2,325,769 395,381 <u>58,144</u> \$1,988,533	\$2,466,478 419,301 <u>61,662</u> \$2,108,839	\$2,615,700 444,669 65,393 \$2,236,424	\$2,773,950 471,572 69,349 \$2,371,727	\$2,941,774 500,102 <u>73.544</u> \$2,515,217
Station Revenues w/ DARS Impact Less: Commissions Plus: Other Income Station Net Revenues w/ DARS Impact	\$1,949,937 331,489 48,748 \$1,667,196	\$2,067,746 351,517 <u>51,694</u> \$1,767,923	\$2,192,503 372,726 <u>54,813</u> \$1,874,590	\$2,324,454 395,157 <u>58.111</u> \$1,987,408	\$2,464,251 418,923 61,606 \$2,106,935	\$2,612,072 444,052 65,302 \$2,233,321	\$2,767,657 470,502 69.191 \$2,366,346	\$2,930,859 498,246 73.271 \$2,505,884



AVERAGE FM STATION IN MARKET WITH \$30 MILLION IN REVENUE

OPERATING EXPENSE ANALYSIS

Initial Operating Expenses as a Percentage of Revenue

Engineering Programming & Production/News Sales/Advertising & Promotion General and Administrative	3.5% 22.5% 27.0% 24.0%							
Annual Percentage Increase	Year 1	Year 2	Year 3	Year 4	Year 5	Year 6	Year 7	Year 8
Technical	0.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%
Programming	0.0%	4.0%	4.0%	4.0%	4.0%	4.0%	4.0%	4.0%
Sales	0.0%	4.0%	4.0%	4.0%	4.0%	4.0%	4.0%	4.0%
General and Administrative	0.0%	4.0%	4.0%	4.0%	4.0%	4.0%	4.0%	4.0%
Operating Expenses								
Fechnical	\$58,354	\$60,104	\$61,907	\$63,765	\$65,678	\$67,648	\$69,677	\$71,768
Programming	375,131	390,137	405,742	421,972	438,851	456,405	474,661	493,647
Sales	450,158	468,164	486,890	506,366	526,621	547,685	569,593	592,377
General and Administrative	400,140	416,146	432,791	450,103	468,107	486,831	506,305	526,557
Percentage Adjustments for DARS Impact								
Technical	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Programming	1.3%	1.3%	1.3%	1.3%	1.5%	1.5%	1.5%	1.5%
Sales	0.5%	0.5%	0.5%	0.5%	0.5%	0.5%	0.5%	0.5%
General and Administrative	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Operating Expenses with DARS Impact								
Technical	\$58,354	\$60,104	\$61,907	\$ 63,765	\$65,678	\$67,648	\$69,677	\$71,768
Programming	379,820	395,013	410,814	427,246	445,433	463,251	481,781	501,052
Sales	452,408	470,505	489,325	508,898	529,254	550,424	572,441	595,338
General and Administrative	400,140	416,146	432,791	450,103	468,107	486,831	506,305	526,557

EXHIBIT D

AVERAGE FM STATION IN MARKET WITH \$30 MILLION IN REVENUE

Without DARS Impact	Year 1	Year 2	Year 3	Year 4	Year 5	Year 6	Year 7	Year 8
Net Revenues Operating Expenses	\$1,667,250 1,283,783	\$1,768,119 1.334,550	\$1,875,090 1,387,331	\$1,988,533 1,442,205	\$2,108,839 1.499,256	\$2,236,424 1,558,569	\$2,371,727 1,620,236	\$2,515,217 1.684,348
Operating Income	\$383,468	\$433,568	\$487,759	\$546,327	\$609,583	\$677,854	\$751,492	\$830,868
Operating Margin	23.0%	24.5%	26.0%	27.5%	28.9%	30.3%	31.7%	33.0%
With DARS Impact	Year 1	Year 2	Year 3	Year 4	Year 5	Year 6	Year 7	Year 8
Total Net Revenues Operating Expenses	\$1,667,196 1,290,722	\$1,767,923 1,341,768	\$1,874,590 1,394,837	\$1,987,408 1,450,012	\$2,106,935 1,508,472	\$2,233,321 1,568,154	\$2,366,346 1,630,204	\$2,505,884 1,694,715
Operating Income	\$376,473	\$ 426,155	\$479,753	\$537,396	\$598,463	\$ 665,167	\$736,143	\$811,169
Operating Margin	22 6%	24.1%	25 6%	27 0%	28 4%	29 8%	31 1%	32.4%
Operating Income Difference Percentage Difference	\$6,994 -1.8%	\$7,414 -1.7%	\$8,006 -1.6%	\$8,931 -1.6%	\$11,120 -1.8%	\$12,687 -1.9%	\$15,349 -2.0%	\$19,699 -2.4%

MARKET SIZE \$15,000,000 IN REVENUE



AUDIENCE ANALYSIS	Year 1	Year 2	Year 3	Year 4	Year 5	Year 6	Year 7	Year 8
Total Market Population	550,000	555,500	561,055	566,666	572,332	578,056	583,836	589,674
Percentage of Terrestrial Listening								
Vehicles	30.0%	30.3%	30.5%	30.8%	31.0%	31.3%	31.5%	31.8%
At Home	40.5%	40.0%	39.5%	39.0%	38.5%	38.0%	37.5%	37.0%
Other	29.5%	29.8%	30.0%	30.3%	30.5%	30.8%	31.0%	31.3%
Terrestrial Market AQH of Listening	650	650	650	650	650	650	650	650
AQH of Listening:								
Vehicles	195	197	198	200	202	203	205	206
At Home	263	260	257	254	250	247	244	241
Other	192	193	195	197	198	200	202	203
Percentage Loss of AQH to DARS	0.02%	0.05%	0.08%	0.14%	0.21%	0.32%	0.52%	0.85%
Terrestrial Market AQH of Listening w/ DARS	650	650	649	649	649	648	647	644
DARS AQH of Listening	0.2	03	0.5	0.9	1 3	2 1	3 4	5 5
Percentage of AQH DARS Listening.								
Vehicles	70,0%	70.0%	70.0%	70.0%	70.0%	70.0%	70.0%	70.0%
At Home	15.0%	15.0%	15.0%	15.0%	15.0%	15.0%	15.0%	15.0%
Other	15.0%	15.0%	15.0%	15.0%	15.0%	15.0%	15.0%	15.0%
AQH of DARS Listening:								
Vehicles	0.1	0.2	0.4	0.7	0.9	1.4	2.4	3.9
At Home	0.0	0.0	0.1	0.1	0.2	0.3	0.5	0.8
Other	0.0	0.0	0.1	0.1	0.2	0.3	0.5	0.8
Terrestrial Market AQH of Listening w/ DARS:								
Vehicles	195	196	198	199	201	202	202	203
At Home	263	260	257	253	250	247	243	240
Other	192	193	195	196	198	200	201	202
Percentage of AQH Listening w/ DARS:								
Vehicles	30.0%	30.2%	30.5%	30.7%	30.9%	31.1%	31.3%	31.4%
At Home	40.5%	40.0%	39.5%	39.0%	38.5%	38.1%	37.6%	37.2%
Other	29.5%	29.8%	30.0%	30.3%	30.5%	30.8%	31.1%	31.4%



REVENUE ANALYSIS	Year 1	Year 2	Year 3	Year 4	Year 5	Year 6	Year 7	Year 8
Percentage of Market Revenue National Percentage of Market Revenue Local	18.0% 82.0%	18.0% 82.0%	18.0% 82.0%	18.0% 82.0%	18.0% 82.0%	18.0% 82.0%	18.0% 82.0%	18.0% 82.0%
CPM Without DARS Impact	\$ 41.96	\$44.06	\$46.26	\$48.57	\$51.00	\$53.55	\$56.23	\$59.04
Percentage Reduction of AQH With DARS Impact	0 02%	0.05%	0.08%	0.14%	0.21%	0.32%	0.52%	0.85%
Percentage of DARS Revenue Generated From Sources Other Than Radio Advertisers	80.00%	70.00%	60.00%	55.00%	50.00%	50.00%	50.00%	50.00%
Percentage Decline in CPM With DARS Impact	0.00%	0.01%	0.03%	0.06%	0.10%	0.16%	0.26%	0.42%
CPM With DARS Impact	\$ 41.96	\$44.05	\$46.24	\$48.54	\$50.95	\$53.47	\$56.08	\$58.79
Market Revenue: National Local	\$2,700,000 \$12,300,000	\$2,863,350 <u>\$13,044,150</u>	\$3,036,583 \$13.833,321	\$3,220,296 \$14,670,237	\$3,415,124 \$15,557,786	\$3,621,739 \$16,499,032	\$3,840,854 \$17,497,224	\$4,073,226 \$18,555,806
Total Market Revenue Growth in Percent	\$15,000,000	\$15,907,500 6.1%	\$16,869,904 6.1%	\$17,890,533 6.0%	\$18,972,910 6 1%	\$20,120,771 6.1%	\$21,338,078 6 1%	\$22,629,032 6.1%
Market Revenue w/ DARS Impact. National Local	\$2,699,268 \$12,300,000	\$2,861,105 \$13,044,150	\$3,031,245 \$13.833,321	\$3,208,735 \$14.670,237	\$3,395,545 \$15,557,786	\$3,589,839 \$16.499,032	\$3,785,527 \$17,497,224	\$3,977,267 \$18.555,806
Total Market Revenue w/ DARS Impact Growth in Percent	\$14,999,268	\$15,905,255 6.0%	\$16,864,566 6.0%	\$17,878,972 6.0%	\$18,953,331 6.0%	\$20,088,871 6.0%	\$21,282,751 5.9%	\$22,533,073 5.9%
Audience Share of Terrestrial Listening Power Ratio	7.5% 100%	7.5% 100%	7.5% 100%	7.5% 100%	7.5% 100%	7.5% 100%	7.5% 100%	7.5% 100%
Station Market Revenue Share	7.5%	7.5%	7.5%	7.5%	7.5%	7.5%	7.5%	7.5%
Gross Station Time Sales Less: Commissions Plus: Other Income Station Net Revenues	\$1,125,000 191,250 <u>28,125</u> \$961,875	\$1,193,063 202,821 <u>29,827</u> \$1,020,068	\$1,265,243 215,091 31,631 \$1,081,783	\$1,341,790 228,104 <u>33,545</u> \$1,147,230	\$1,422,968 241,905 <u>35,574</u> \$1,216,638	\$1,509,058 256,540 <u>37,726</u> \$1,290,244	\$1,600,356 272,060 40,009 \$1,368,304	\$1,697,177 288,520 42,429 \$1,451,087
Station Revenues w/ DARS Impact Less: Commissions Plus: Other Income Station Net Revenues w/ DARS Impact	\$1,124,945 191,241 28,124 \$961,828	\$1,192,894 202,792 <u>29,822</u> \$1,019,924	\$1,264,842 215,023 <u>31,621</u> \$1,081,440	\$1,340,923 227,957 33,523 \$1,146,489	\$1,421,500 241,655 35,537 \$1,215,382	\$1,506,665 256,133 <u>37,667</u> \$1,288,199	\$1,596,206 271,355 <u>39,905</u> \$1,364,756	\$1,689,980 287,297 <u>42,250</u> \$1,444,933

AVERAGE FM STATION IN MARKET WITH \$15 MILLION IN REVENUE

OPERATING EXPENSE ANALYSIS

Initial Operating Expenses as a Percentage of Revenue

Sales/Advertising & Promotion 28.0%	Engineering Programming & Production/News	4.0% 21.5%							
Annual Percentage Increase Year Year									
Programming	_								
Technical 0.0% 3.0% 3.0% 3.0% 3.0% 3.0% 3.0% 3.0% 3.0% 3.0% 3.0% 3.0% 3.0% 3.0% 3.0% 4.0%	Consider the Francisco Consideration of the Conside	20.076							
Programming 0.0% 4.0%	Annual Percentage Increase	Year 1	Year 2	Year 3	Year 4	Year 5	Year 6	Year 7	Year 8
Sales 0.0% 4.03 4.7319 2.72,139	Technical	0.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%
General and Administrative 0.0% 4.0% <th< th=""><th></th><th></th><th></th><th></th><th></th><th></th><th></th><th>4.0%</th><th>4.0%</th></th<>								4.0%	4.0%
Operating Expenses Technical \$38,475 \$39,629 \$40,818 \$42,043 \$43,304 \$44,603 \$45,941 \$47,319 Programming 206,803 215,075 223,678 232,625 241,930 251,608 261,672 272,139 Sales 269,325 280,098 291,302 302,954 315,072 327,675 340,782 354,413 General and Administrative 250,088 260,091 270,495 281,314 292,567 304,270 316,440 329,098 Percentage Adjustments for DARS Impact Technical 0.0%								4.0%	4.0%
Technical \$38,475 \$39,629 \$40,818 \$42,043 \$43,304 \$44,603 \$45,941 \$47,319 Programming 206,803 215,075 223,678 232,625 241,930 251,608 261,672 272,139 Sales 269,325 280,098 291,302 302,954 315,072 327,675 340,782 354,413 General and Administrative 250,088 260,091 270,495 281,314 292,567 304,270 316,440 329,098 Percentage Adjustments for DARS Impact Technical 0.0% <th>General and Administrative</th> <th>0.0%</th> <th>4.0%</th> <th>4.0%</th> <th>4.0%</th> <th>4.0%</th> <th>4.0%</th> <th>4.0%</th> <th>4.0%</th>	General and Administrative	0.0%	4.0%	4.0%	4.0%	4.0%	4.0%	4.0%	4.0%
Programming 206,803 215,075 223,678 232,625 241,930 251,608 261,672 272,139 Sales 269,325 280,098 291,302 302,954 315,072 327,675 340,782 354,413 General and Administrative 250,088 260,091 270,495 281,314 292,567 304,270 316,440 329,098 Technical Programming 0.0%	Operating Expenses								
Programming 206,803 215,075 223,678 232,625 241,930 251,608 261,672 272,139 Sales 269,325 280,098 291,302 302,954 315,072 327,675 340,782 354,413 General and Administrative 250,088 260,091 270,495 281,314 292,567 304,270 316,440 329,098 Technical Programming 0.0%	Technical	\$ 38,475	\$39,629	\$40,818	\$42,043	\$ 43,304	\$44,603	\$ 45,941	\$47,319
General and Administrative 250,088 260,091 270,495 281,314 292,567 304,270 316,440 329,098 Percentage Adjustments for DARS Impact Technical 0.0%	Programming	206,803	215,075	223,678	232,625	241,930	251,608	261,672	
Percentage Adjustments for DARS Impact Technical 0.0%	Sales	269,325	280,098	291,302	302,954	315,072	327,675	340,782	354,413
Technical 0.0%	General and Administrative	250,088	260,091	270,495	281,314	292,567	304,270	316,440	329,098
Programming 1.3% 1.3% 1.3% 1.3% 1.5% 1.5% 1.5% Sales 0.5%	Percentage Adjustments for DARS Impact								
Sales 0.5% 0.5% 0.5% 0.5% 0.5% 0.5% 0.5% 0.5%	Technical	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
	Programming	1.3%	1.3%	1.3%	1.3%	1.5%	1.5%	1.5%	1.5%
General and Administrative 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0	Sales	0.5%	0.5%	0.5%	0.5%	0.5%	0.5%	0.5%	0.5%
	General and Administrative	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Operating Expenses with DARS Impact	Operating Expenses with DARS Impact								
Technical \$38,475 \$39,629 \$40,818 \$42,043 \$43,304 \$44,603 \$45,941 \$47,319	Technical	\$38,475	\$39,629	\$40,818	\$42,043	\$43,304	\$44,603	\$45,941	\$47,319
Programming 209,388 217,764 226,474 235,533 245,559 255,382 265,597 276,221	Programming	209,388	217,764	226,474	235,533	245,559	255,382	265,597	276,221
Sales 270,672 281,498 292,758 304,469 316,648 329,313 342,486 356,185	Sales	270,672	281,498	292,758	304,469	316,648	329,313	342,486	356,185
General and Administrative 250,088 260,091 270,495 281,314 292,567 304,270 316,440 329,098	General and Administrative	250,088	260,091	270,495	281,314	292,567	304,270	316,440	329,098



AVERAGE FM STATION IN MARKET WITH \$15 MILLION IN REVENUE

EXHIBIT D

Without DARS Impact	Year 1	Year 2	Year 3	Year 4	Year 5	<u>Year 6</u>	<u>Year 7</u>	Year 8
Net Revenues Operating Expenses	\$961,875 764,691	\$1,020,068 794,894	\$1,081,783 <u>826,293</u>	\$1,147,230 <u>858,936</u>	\$1,216,638 <u>892,874</u>	\$1,290,244 928,155	\$1,368,304 <u>964,836</u>	\$1,451,087 1,002,970
Operating Income	\$197,184	\$225,175	\$255,490	\$288,294	\$ 323,764	\$362,089	\$403,469	\$448,117
Operating Margin	20.5%	22.1%	23.6%	25.1%	26.6%	28.1%	29.5%	30.9%
With DARS Impact	Year 1	Year 2	Year 3	Year 4	Year 5	Year 6	Year 7	Year 8
Total Net Revenues Operating Expenses	\$961,828 <u>768,622</u>	\$1,019,924 798,982	\$1,081,440 <u>830,545</u>	\$1,146,489 <u>863,359</u>	\$1,215,382 898,078	\$1,288,199 <u>933,568</u>	\$1,364,756 <u>970,465</u>	\$1,444,933 1,008,824
Operating Income	\$193,206	\$220,942	\$250,895	\$283,130	\$317,305	\$354,631	\$394,292	\$436,110
Operating Margin	20 1%	21 7%	23 2%	24 7%	26 1%	27.5%	28.9%	30.2%
Operating Income Difference Percentage Difference	\$3,979 -2.0%	\$4,233 -1.9%	\$4,595 -1.8%	\$5,164 -1 8%	\$6,460 -2.0%	\$7,458 -2.1%	\$9,177 -2.3%	\$12,007 -2.7%



MARKET SIZE \$10,000,000 IN REVENUE



AUDIENCE ANALYSIS	Year 1	Year 2	Year 3	Year 4	Year 5	Year 6	<u>Year 7</u>	Year 8
Total Market Population	350,000	353,500	357,035	360,605	364,211	367,854	371,532	375,247
Percentage of Terrestrial Listening:								
Vehicles	30.0%	30.3%	30.5%	30.8%	31.0%	31.3%	31.5%	31.8%
At Home	40.5%	40.0%	39.5%	39.0%	38.5%	38.0%	37.5%	37.0%
Other	29.5%	29.8%	30.0%	30.3%	30.5%	30.8%	31.0%	31.3%
Terrestrial Market AQH of Listening	400	400	400	400	400	400	400	400
AQH of Listening:								
Vehicles	120	121	122	123	124	125	126	127
At Home	162	160	158	156	154	152	150	148
Other	118	119	120	121	122	123	124	125
Percentage Loss of AQH to DARS	0.03%	0.06%	0.09%	0.16%	0.23%	0.36%	0.58%	0.95%
Terrestrial Market AQH of Listening w/ DARS	400	400	400	399	399	399	398	396
DARS AQH of Listening	() }	0.2	Ð 4	0.6	0.9	1.4	2 3	3 8
Percentage of AQH DARS Listening								
Vehicles	70.0%	70.0%	70.0%	70.0%	70.0%	70.0%	70.0%	70.0%
At Home	15.0%	15.0%	15.0%	15.0%	15.0%	15.0%	15.0%	15.0%
Other	15.0%	15.0%	15.0%	15.0%	15.0%	15.0%	15.0%	15.0%
AQH of DARS Listening:								
Vehicles	0.1	0.2	0.3	0.5	0.7	1.0	1.6	2.7
At Home	0.0	0.0	0.1	0.1	0.1	0.2	0.4	0.6
Other	0.0	0.0	0.1	0.1	0.1	0.2	0.4	0.6
Terrestrial Market AQH of Listening w/ DARS:								
Vehicles	120	121	122	123	123	124	124	124
At Home	162	160	158	156	154	152	150	147
Other	118	119	120	121	122	123	124	124
Percentage of AQH Listening w/ DARS:								
Vehicles	30.0%	30.2%	30.5%	30.7%	30.9%	31.1%	31.3%	31.4%
At Home	40.5%	40.0%	39.5%	39.0%	38.6%	38.1%	37.6%	37.2%
Other	29.5%	29.8%	30.0%	30.3%	30.5%	30.8%	31.1%	31.4%

	REVENUE ANALYSIS	Year 1	Year 2	Year 3	Year 4	Year 5	Year 6	Year 7	Year 8
	Percentage of Market Revenue National	16.0%	16.0%	16.0%	16.0%	16.0%	16.0%	16.0%	16.0%
	Percentage of Market Revenue Local	84.0%	84.0%	84.0%	84.0%	84.0%	84.0%	84.0%	84.0%
	COM West and DARC Impage	671.42	\$75.00	\$70.75	692 (0	* 07.03	****	605.70	£100 £1
	CPM Without DARS Impact	\$ 71.43	\$75.00	\$ 78.75	\$82.69	\$86.82	\$ 91,16	\$95.72	\$100.51
	Percentage Reduction of AQH With DARS Impact	0.03%	0.06%	0.09%	0.16%	0.23%	0.36%	0.58%	0.95%
	Percentage of DARS Revenue Generated From								
	Sources Other Than Radio Advertisers	80.00%	70.00%	60.00%	55.00%	50.00%	50.00%	50.00%	50.00%
	Percentage Decline in CPM With DARS Impact	0.01%	0.02%	0.04%	0.07%	0.12%	0.18%	0.29%	0.48%
	CPM With DARS Impact	\$71.42	\$74.99	\$78.72	\$82.63	\$86.72	\$91.00	\$95.44	\$100.03
	Market Revenue								
	National	\$1,600,000	\$1,696,800	\$1,799,456	\$1,908,324	\$2,023,777	\$2,146,216	\$2,276,062	\$2,413,763
	Local	\$8,400,000	\$8,908,200	\$ 9.447.146	\$10.018.698	\$10,624,830	\$ 11,267,632	\$11.949.324	\$12,672,258
	Total Market Revenue	\$10,000,000	\$10,605,000	\$11,246,603	\$11,927,022	\$12,648,607	\$13,413,847	\$14,225,385	\$15,086,021
	Growth in Percent		6.1%	6.1%	6.1%	6.0%	6.1%	61%	6.0%
	Market Revenue w/ DARS Impact								
	National	\$1,599,349	\$1,694,983	\$1,795,336	\$1,899,653	\$2,009,093	\$2,122,291	\$2,234,566	\$2,341,794
	Local	\$8,400,000	\$8,908,200	\$ 9.447.146	\$10,018,698	\$10,624.830	\$11,267,632	\$11.949.324	\$12,672,258
	Total Market Revenue w/ DARS Impact	\$9,999,349	\$10,603,183	\$11,242,482	\$11,918,351	\$12,633,922	\$13,389,922	\$14,183,890	\$15,014,052
	Growth in Percent		6.0%	6.0%	6.0%	6.0%	6.0%	5.9%	5.9%
	Audience Share of Terrestrial Listening	10.0%	10.0%	10.0%	10.0%	10.0%	10.0%	10.0%	10.0%
	Power Ratio	100%	100%	100%	100%	100%	100%	100%	100%
	Station Market Revenue Share	10.0%	10.0%	10.0%	10.0%	10.0%	10.0%	10.0%	10.0%
	Gross Station Time Sales	\$1,000,000	\$1,060,500	\$1,124,660	\$1,192,702	\$1,264,861	\$1,341,385	\$1,422,539	\$1,508,602
	Less: Commissions	170,000	180,285	191,192	202,759	215,026	228,035	241,832	256,462
	Plus: Other Income	25,000	26.513	28,117	29.818	31.622	33,535	<u>35,563</u>	<u> 37.715</u>
	Station Net Revenues	\$855,000	\$906,728	\$961,585	\$1,019,760	\$1,081,456	\$1,146,884	\$1,216,270	\$1,289,855
	Station Revenues w/ DARS Impact	\$ 999,935	\$1,060,318	\$1,124,248	\$1,191,835	\$1,263,392	\$1,338,992	\$1,418,389	\$1,501,405
	Less: Commissions	169,989	180,254	191,122	202,612	214,777	227,629	241,126	255,239
	Plus: Other Income	<u>24,998</u>	<u> 26,508</u>	<u> 28,106</u>	29.796	31,585	33,475	35,460	37,535
1.48	Station Net Revenues w/ DARS Impact	\$854,944	\$906,572	\$961,232	\$1,019,019	\$1,080,200	\$1,144,838	\$1,212,723	\$1,283,701
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AVERAGE FM STATION IN MARKET WITH \$10 MILLION IN REVENUE

OPERATING EXPENSE ANALYSIS

Initial Operating Expenses as a Percentage of Revenue

Engineering	4.5%							
Programming & Production/News	20.5%							
Sales/Advertising & Promotion	29.0%							
General and Administrative	28.0%							
Annual Percentage Increase	Year 1	Year 2	Year 3	Year 4	Year 5	Year 6	Year 7	Year 8
Technical	0.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%
Programming	0.0%	4.0%	4.0%	4.0%	4.0%	4.0%	4.0%	4.0%
Sales	0.0%	4.0%	4.0%	4.0%	4.0%	4.0%	4.0%	4.0%
General and Administrative	0.0%	4.0%	4.0%	4.0%	4.0%	4.0%	4.0%	4.0%
Operating Expenses								
Technical	\$38,475	\$39,629	\$40,818	\$42,043	\$ 43,304	\$ 44,603	\$ 45,941	\$47,319
Programming	175,275	i 82,286	189,577	197,161	205,047	213,249	221,779	230,650
Sales	247,950	257,868	268,183	278,910	290,066	301,669	313,736	326,285
General and Administrative	239,400	248,976	258,935	269,292	280,064	291,267	302,917	315,034
Percentage Adjustments for DARS Impact								
Technical	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Programming	1.3%	1.3%	1.3%	1.3%	1.5%	1.5%	1.5%	1.5%
Sales	0.5%	0.5%	0.5%	0.5%	0.5%	0.5%	0.5%	0.5%
General and Administrative	0.0%	0.0%	0.0%	0.0%	0.0%	0,0%	0.0%	0.0%
Operating Expenses with DARS Impact								
Technical	\$38,475	\$39,629	\$40,818	\$42,043	\$43,304	\$44,603	\$45,941	\$ 47,319
Programming	177,466	184,565	191,947	199,625	208,123	216,448	225,105	234,110
Sales	249,190	259,157	269,524	280,305	291,517	303,177	315,305	327,917
General and Administrative	239,400	248,976	258,935	269,292	280,064	291,267	302,917	315,034

AVERAGE FM STATION IN MARKET WITH \$10 MILLION IN REVENUE

EXHIBIT D

Without DARS Impact	Year !	Year 2	Year 3	Year 4	Year 5	Year 6	Year 7	Year 8
Net Revenues Operating Expenses	\$855,000 701,100	\$906,728 728,759	\$961,585 7 <u>57,513</u>	\$1,019,760 <u>787,406</u>	\$1,081,456 <u>818,481</u>	\$1,146,884 <u>850,788</u>	\$1,216,270 884,373	\$1,289,855 919,289
Operating Income	\$153,900	\$177,968	\$204,071	\$232,355	\$262,974	\$296,096	\$331,897	\$370,566
Operating Margin	18.0%	19.6%	21.2%	22.8%	24.3%	25.8%	27.3%	28.7%
With DARS Impact	Year 1	Year 2	Year 3	Year 4	Year 5	Year 6	Year 7	Year 8
Total Net Revenues	\$854,944	\$906,572	\$961,232	\$1,019,019	\$1,080,200	\$1,144,838	\$1,212,723	\$1,283,701
Operating Expenses	704,531	732,327	761,224	791,265	823,008	<u>855,495</u>	889,269	924,380
Operating Income	\$150,414	\$174,245	\$200,008	\$227,754	\$257,193	\$289,344	\$323,454	\$359,322
Operating Margin	17.6%	19.2%	20 8%	22 4%	23 8%	25 3%	26.7%	28.0%
Operating Income Difference	\$3,486	\$3,723	\$4,063	\$ 4,600	\$5,782	\$ 6,753	\$8,443	\$11,245
Percentage Difference	~2.3%	-2.1%	-2.0%	-2.0%	-2.2%	-2 3%	-2.5%	-3.0%

MARKET SIZE \$5,000,000 IN REVENUE



AUDIENCE ANALYSIS	Year 1	Year 2	Year 3	Year 4	Year 5	Year 6	Year 7	Year 8
Total Market Population	175,000	176,750	178,518	180,303	182,106	183,927	185,766	187,624
Percentage of Terrestrial Listening:								
Vehicles	30.0%	30.3%	30.5%	30.8%	31.0%	31.3%	31.5%	31.8%
At Home	40.5%	40.0%	39.5%	39.0%	38.5%	38.0%	37.5%	37.0%
Other	29.5%	29.8%	30.0%	30.3%	30.5%	30.8%	31.0%	31.3%
Terrestrial Market AQH of Listening	175	175	175	175	175	175	175	175
AQH of Listening:								
Vehicles	53	53	53	54	. 54	55	55	56
At Home	71	70	69	68	67	67	66	65
Other	52	52	53	53	53	54	54	55
Percentage Loss of AQH to DARS	0.04%	0.07%	0.10%	0.18%	0.26%	0.40%	0.65%	1.06%
Terrestrial Market AQH of Listening w/ DARS	175	175	175	175	175	174	174	173
DARS AQH of Listening	0 1	0.1	0.2	0.3	0.5	07	1.1	19
Percentage of AQH DARS Listening								
Vehicles	70.0%	70.0%	70.0%	70.0%	70.0%	70.0%	70.0%	70.0%
At Home	15.0%	15.0%	15.0%	15.0%	15.0%	15.0%	15.0%	15.0%
Other	15.0%	15.0%	15.0%	15.0%	15.0%	15.0%	15.0%	15.0%
AQH of DARS Listening:								
Vehicles	0.0	0.1	0.1	0.2	0.3	0.5	0.8	1.3
At Home	0.0	0.0	0.0	0.0	0.1	0.1	0.2	0.3
Other	0.0	0.0	0.0	0.0	0.1	0.1	0.2	0.3
Terrestrial Market AQH of Listening w/ DARS:								
Vehicles	52	53	53	54	54	54	54	54
At Home	71	70	69	68	67	66	65	64
Other	52	52	52	53	53	54	54	54
Percentage of AQH Listening w/ DARS:								
Vehicles	30.0%	30.2%	30.5%	30.7%	30.9%	31.1%	31.2%	31.3%
At Home	40.5%	40.0%	39.5%	39.0%	38.6%	38.1%	37.6%	37.2%
Other	29.5%	29.8%	30.0%	30.3%	30.5%	30.8%	31.1%	31.4%

